CALL TO ORDER
Dr. Carol Shapiro, Chair of Academic and Health Affairs Committee, called the meeting to order at 9:25 a.m.

APPROVAL OF MINUTES
On motion made and seconded the Academic and Health Affairs Committee approved the Minutes of the Meeting held December 9, 2016.

ACTION ITEM
On motion made and seconded the following action item was recommended for approval to the full board of visitors:

- Proposal: Substantial Modification to Doctor of Philosophy (Ph.D.) Nursing Program
REPORTS
The following items were presented for information and after general discussion follow-up requests were made:

- Dr. Hackett presented the committee dashboard.
- Dr. Hackett provided follow-up information that had been requested at the December 9, 2016 meeting including a) data on the number of underrepresented minority faculty on the Monroe Park Campus and on the MCV Campus; b) information on activities within the university that promote respect and civility among our faculty, staff and students; and c) progress made on the Diversity and Inclusion Strategic Action Plan.
- Dr. Hackett provided an update on the Real World Experience initiative, which represents VCU’s commitment to having all VCU undergraduates participate in experiential learning as part of their education. The program will roll out in Fall 2017 with the incoming freshman class. A task force is currently working on the details of the program. A full presentation on the initiative will be made to the Board in May.
- Dr. Hackett and Dr. Rappley, who are co-chairs of the task force that is developing the university’s next strategic plan, provided a brief update.
  o The task force has been engaging a variety of stakeholder groups in discussions that will inform the themes for the new plan.
  o Thematic Work Groups have been formed to build upon the broad themes that have emerged to date including Student Success; National Prominence; Local Impact and Social Embeddedness; Culture of Appreciation; and Leveraging Diversity.
  o Town hall meetings will be held in the spring to facilitate engagement throughout the university community.
- Dr. Hackett facilitated a discussion of VCU’s plans for International Student Recruitment and Retention as a means of building global diversity as well as significant revenue streams.
  o There is an emphasis being placed on pipeline partnerships with international universities and targeting academic programs based on capacity, demand and strategic priority.
  o The university is also exploring opportunities with third-party vendors for international recruitment that will increase enrollment, enhance VCU’s global profile, enhance international student success and, ultimately, yield financial returns.
  o Based on a good discussion with board members, the university will investigate best practices among universities that excel in international recruitment and
retention as well as maintain our focus on a positive student experience to attract more domestic, out-of-state students.

- The committee also requested an update on VCU Qatar at a future meeting.

- Ms. June Nicholson, the faculty representative, reported that the Faculty Senate continued to express its appreciation of university leadership in supporting of diversity and inclusion. They are also working with the Office of the University Counsel to develop a focus on the coupling of Freedom of Speech and Academic Freedom.

- Ms. Sania Marcoccia, the staff representative, reported that the Staff Senate hosted a professional development conference earlier this month that was well attended. Ninety-eight percent of those who attended felt that the event demonstrated the value VCU places on its staff.

- Ms. Elizabeth Winslow and Mr. Alan Booth, the student representatives, provided an update on the joint student government council and were very excited to highlight a student organization called “Alternative Spring Break” through which 11 student groups travelled to 11 locations within the US to engage in intensive service activities.

**CLOSED SESSION**

On motion made and seconded, the Academic and Health Affairs Committee of the Board of Visitors of Virginia Commonwealth University convened a closed session under Section 2.2-3711(A)(2) for the discussion or consideration of admission or disciplinary matters or any other matters that would involve the disclosure of information contained in a scholastic record concerning any student of any Virginia public institution of higher education or any state school system, specifically regarding the selection of the Board of Visitor Student Scholarship recipient which requires disclosure of scholastic records.

**RECONVENED SESSION**

Following the closed session, the public was invited to return to the meeting. Dr. Shapiro, Chair, called the meeting to order. On motion duly made and seconded the following resolution of certification was approved by a roll call vote:

**Resolution of Certification**
BE IT RESOLVED, that the Committee certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements under this chapter were discussed in the closed meeting to which this certification resolution applies, and (ii) only such public business matters as were identified in the motion by which the closed session was convened were heard, discussed or considered by the Board.

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<tr>
<th>Vote</th>
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<th>Nays</th>
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<td>Dr. Carol S. Shapiro, Chair</td>
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<td>Dr. Robert D. Holsworth, vice chair</td>
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<td>Mr. H. Benson Dendy III</td>
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<td>Mr. William M. Ginther</td>
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<td>Dr. Shantaram Talegaonkar</td>
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<td>Mr. G. Richard Wagoner, Jr.</td>
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<td>Mr. Steve L. Worley</td>
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All members responding affirmatively, the resolution of certification was unanimously adopted.

ADJOURNMENT
There being no further business, Dr. Carol Shapiro, Chair, adjourned the meeting at 10:47 a.m.