

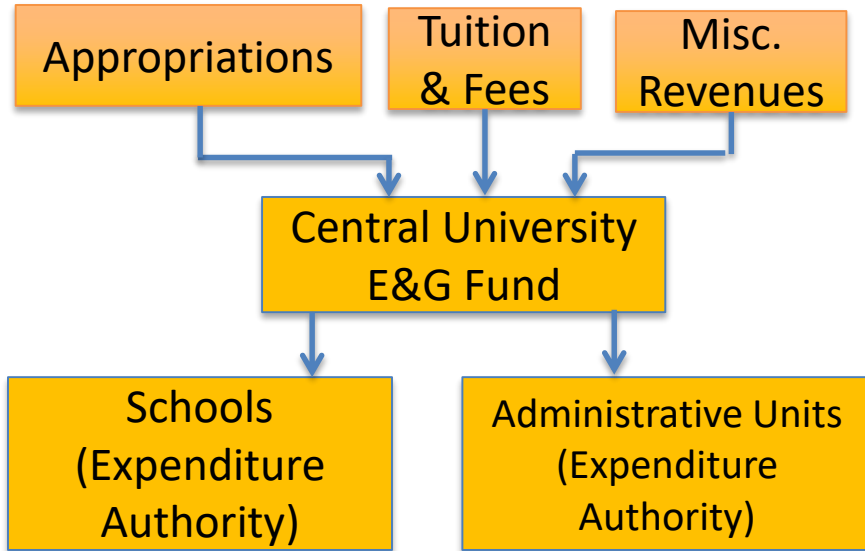
New Budget Model Update

Finance & Budget, Karol Kain Gray, September 15, 2016

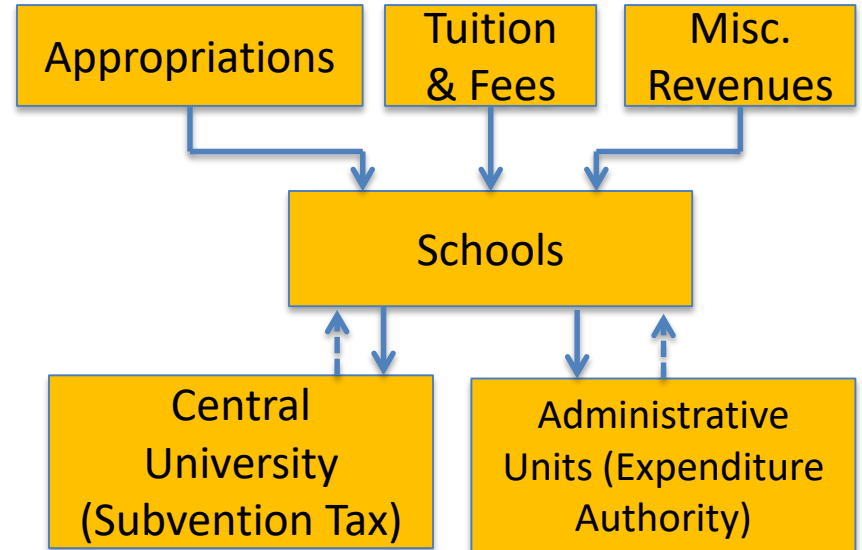


VCU

Traditional Budget Model



New Budget Model



New Budget Model Progress:

- Realigned resources and staffing
- Preliminary recommendation on metrics for Central Cost allocation:
 - Square feet – allocation of facilities
 - Student FTE and credit hour – allocation of student-related services
 - Employee FTE (faculty and staff) - allocation of employee services ranging from HR to Library
 - All funds expenditure budget - general centralized services (Finance, University Relations, etc.)
- Preliminary recommendation on Tuition allocation: based on student credit hours

New Budget Model Timeline

Research and Model Conceptualization

Infrastructure and Execution

Financial Modeling

Stakeholder Outreach and Training

Model Roll-Out

TASK	CY2015		CY2016				CY2017				CY2018			
	3 QTR	4 QTR	1 QTR	2 QTR	3 QTR	4 QTR	1 QTR	2 QTR	3 QTR	4 QTR	1 QTR	2 QTR	3 QTR	4 QTR
Steering Committee Oversight and Model Review														
Task Force Conducts Model Research														
Development & implementation of new Hyperion Cloud-based data tool; Development of new Hyperion NBM reports														
Budget Office staff-up					★									
Process Mapping for Enrollment & Tuition Forecasting														
New Administrative Unit Budget Development Process														
Report by Task Force six Working Groups (Tuition, Financial Aid, Cost Allocation, Research/FACR, Administrative Assessment, Outreach)					★									
Model Analysis & Scenario Testing														
Development of model pro-forma for leadership review									★					
Analysis of University Fees														
Determination of preliminary Unit Subventions										★				
Development of training materials														
Administrative Assessment Pilot (Library & ITS)														
On-going alignment with new HR initiative to facilitate training & communications														
End User Training														
Sample Reports Available (Parallel Process)										★				
Administrative Units FY19 Budget Development														
Revenue Units FY19 Budget Development														
FY19 Budget starts under new model														★

Sept BOV meeting 

★ Milestones



New Budget Model Progress: NEXT STEPS

- Re-engage consultant
- Develop preliminary recommendations for Research and Financial Aid revenues and expenses
- Incorporate Auxiliary and Restricted funds
- Test Hyperion data tool
- Roll-out of Communication Plan
- Launch Administrative Assessment Pilot

Next report to FBI: December 9, 2016

Deficit Provision Acknowledgment Form

- As required by Section 4-3.01 of the 2016 Appropriation Act, the agency head is directed to acknowledge the receipt of this notification by completing the deficit provision and provide a copy to all members of their supervisory board.
- Dr. Rao signed the necessary form on June 28, 2016 and provided to the Virginia Department of Planning and Budget. A copy is posted for you on Boardvantage or please see Ms. Carter for a hard copy.